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PROCEDURE TITLE	NON-CONFORMITY AND CORRECTIVE ACTION	
SCOPE	This procedure starts from the identification of nonconformity up to the closeout after verification of corrective action effectiveness.	
PURPOSE	To define the process that ensure that nonconformities are properly and effectively addressed with appropriate corrective action to prevent the occurrence or recurrence of the NC and their root causes.	

PROCESS DECSRIPTION:

INPUT		PROCESS		OUTPUT
Internal Quality Audit	Corrective Action Report (CAR) - Audit Related	NON-CONFORMITY AND CORRECTIVE	Non Recurrence or Occurrence of detected	Affected QMS Process
QMS Secretariat	Corrective Action Report (CAR) – Non- Audit Related	ACTION	Nonconformity	All Operating Units

DESCRIPTIVE STATEMENT:

The process is triggered by the identified non-conformity by the Internal Quality Auditors as a result of their audit or by the QMS Secretariat when there is a reported unmet target, feedback from clients, output from Management Review, and other lapses of deviation identified. Process Owners plan and implement corrections by identifying the root cause of the non-conformity, establish corrective action plan and implement the corrective action plan. Internal Quality Auditors and QMS Secretariat will verify the effectiveness of the corrective actions. Results of the action taken may result to updating of the risk register when there are changes, together with other affected process documented information.

Step Respor No. Perso		ACTIVITY Details	References
1 Internal Quality Auditor, Secretar	QMS	Identify nonconformity using CAR Form. Possible sources of nonconformities may be: OMS Secretariat: a. Unmet objectives and targets b. Client Feedback c. Management Review Output d. Other lapses or deviations identified Internal Quality Auditor: e. Internal audit findings f. External audit findings f. External audit findings visue Corrective Action Report (CAR) to concerne Process Owners duly signed by the IQA Head/Deputy QMR.	

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3	Process Owner	Plan and implement corrections	Plan and implement corrections/immediate actions to stop the nonconforming situation from continuing duly confirmed by the Head of Office for non-audit related CAR. Include actions to deal with the consequences of the NC. Note: For audit-related CAR, confirmation by the IQ Auditor shall be made during the verification of corrective action.	• CAR
4	Process Owner	Identify the root cause of the nonconformity	Identify the root cause/s of the nonconformity; may use the "5-WHY" or fish bone analysis technique. Record in the CAR.	• CAR
5	Process Owner	Establish Corrective Action Plan (CAP)	Formulate Corrective Action Plan (CAP) duly noted by the Division Chief/Head of Office approved by the QMR with identified person responsible and specified timelines. Determine existing NC or potential occurrence elsewhere in the QMS and consider in the corrective action. Submit accomplished CAR to QMS Secretariat/Internal Quality Auditor within 10 working days upon receipt.	• CAR
6	QMS Secretariat/ IQ Auditor	Review and accept the corrective action plan (CAP)	Review the proposed CAP. If found in order and adequate to address the root cause identified, secure approval of the Deputy QMR/IQA Head; else, return to concerned Process Owner for appropriate action.	



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7	Process Owner	Implement the CA plan	 As specified, implement the corrective actions at indicated timelines. 	• CAR
			 Monitor progress against corrective action plans. If any proposed corrective action cannot be/ is not implemented, discuss with the head of office for possible additional 	
8	IQA/QMS Secretariat	Verify effectiveness of CA	After at least 2 months of corrective action implementation, verify and confirm the effectiveness of corrective action taken. Verification can be in the form of process verification or internal quality audit. Verification can happen more than once, if the initial (first) verification does not provide evidence of recurrence of root cause identified.	• CAR
			 If non-recurrence of the root cause is verified, closeout the CAR, duly approved by the Deputy QMR/IQA Head; else, coordinate with concerned Office for continuous CAP implementation and/or take any further appropriate action; else, let the CAR remain open and schedule the subsequent (2nd or 3rd) verification. Communicate the results of verification to concerned Office. 	
9	Process Owner/QMS Secretariat/IQ Auditor	Review risk register and update other affected QMS documented information	 Review and update the risk register accordingly. Ensure that relevant documentation are appropriately revised, if applicable, in accordance with Control of Maintained Documented Information Procedure. 	Risk Register Control of Maintained Documented Information Procedure





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10	Designated Custodian	Retain records	Retain records in accordance with Control of Retained Documented Information Procedure and Master List of Records	Control of Retained Documented Information Procedure
				Master List of Records

Definition of Terms:

- Correction action taken to eliminate (or address) a detected non-conformity (i.e. stop gap measure, quick fix, mitigation, band-aid solution
- Corrective Action an action taken to address the root cause of the identified nonconformity in order to prevent its recurrence.
- Corrective Action Report (CAR) the specified form to record a detected noncomformity, the identified root
 cause and the actions taken to prevent its recurrence.

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CAR NO:	DATE OF ISSU	ANCE:
OFFICE/DIVISION:	PROCESS:	
A. BASIS: (Please check (√) the appropriate b	x)	
NON-AUDIT RELATED :		
Unmet Quality Objective (UQO)	Client Feedback (CF) Other:	
AUDIT RELATED:		
Nonconformity (NC)		
B. STATEMENT OF NONCONFORMITY:		
B. STATEMENT OF NONCONTONINTT.		
Note and the second street of		DEED DV
ISSUED BY:	TEWED BY: ACCE	PTED BY:
Signature over Printed Name of QMS	gnature over Printed Name of QMS	
	Signati	re over Printed Name of concerned ivision/Field Office Head/QMR
	IQA Team Leader for Audit Related	ivision/Friend Office Fread/Qivin
C. CORRECTION/IMMEDIATE ACTION:		
D. Potential/Actual Consequence(s), if	any Planned Action, if necessary:	
D. Totelliay retain consequence (c)		
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Prepared By:	Confirmed By:	
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D. ROOT-CAUSE ANALYSIS: (Use 5-Why Analysis or Fishbone Diagram)

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E. CORRECTIVE ACTION (CA) PLAN:	(submit to QMS Secretariat/IAS	within 10 days upon receipt o	f CPAR)
ACTIVIT	Y	RESPONSIBLE PERSO	ON TIMELINE START END
Prepared by:	Approved by:	Accepted	by:
Signature over Printed Name of Division Chief/Head of Office/ Date	Signature over Printed Name QMR / Date		re over Printed Name of Team Leader / Date



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CA/PA ACTIVITY		STATUS AND REMARKS / Verified by / Date	
		or non-audit related, at least 2 months aft re/s. For audit related, the effectiveness of t	
Date of Verification:	Results of CA/PA verificat REMARKS (Effective / Not Effective)	(Open / Closed)	Verified By
1)	(4)		
2)			
3)			
lote: (2) and (3) verification	is necessary if the CPAR cannot be clo	nsed after the (1st) first verification.	
erified by:		Approved by:	
	/		/
Signature over Printed Nan	,	Signature over Printed Name of Deput	Control of the Contro

F. VERIFICATION OF CA/PA PLAN IMPLEMENTATION: (at least 2 months after the full implementation)

Prepared By	Reviewed By	Approved By
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